

**Moriah
War Memorial College
Association and its
Controlled Entities**

**Consolidated Financial Report
for the Year Ended
31 December 2025**

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Responsible Entities' Report

Your Responsible Entities' present their report together with the financial statements of the Consolidated entity, being Moriah War Memorial College Association Ltd ("the Company") and its controlled entities ("the Group" or "the College") for the year ended 31 December 2025 and the Independent Audit Report thereon.

This report deals with the terms Responsible Entities' and Directors interchangeably.

Directors

For the purpose of this consolidated report, the term Directors includes the following.

The Directors of Moriah War Memorial College Association and The Moriah War Memorial Jewish College Association in office at any time during or since the end of the year are:

Mr R Blau (President)	Mr M Gottlieb	Mr. M Leigh
Ms T Esra	Mrs R Michael	Mrs J Scheinberg
Mr D Taub	Mr D Sher (Treasurer)	Mr D Sekers
Mr G Pinshaw	Mr W Jacobson	

The Trustees of Moriah College Building Fund and the Moriah War Memorial Fund at any time during or since the end of the year are:

Mr R Goot, AO SC, Chair	Mr R N Simons, OAM	Mr R Gavshon, AM
Mr D Goulburn, OAM		

The Directors of the Kehillat Moriah Incorporated at any time during or since the end of the year are:

Mr R Blau (President)	Mr M Gottlieb	Mr. M Leigh
Ms T Esra	Mrs R Michael	Mrs J Scheinberg
Mr D Taub	Mr D Sher (Treasurer)	Mr D Sekers
Mr G Pinshaw	Mr W Jacobson	

The Directors of the Moriah College Foundation Limited at any time during or since the end of the year are:

Mrs J Lowy OAM (President)	Mr B Fink	Mr S Jankelowitz
Mr R Gavshon	Mr G Friede	Mr R Blau
Mr D Taibel	Mr D Sekers	Mrs L Placks
Mr L Rosenberg	Mr R Kassel (Ex-Officio Officer)	

Directors have been in office since the start of the financial year to the date of this report, unless otherwise stated.

Legal structure

The consolidated entity exists under a mixture of legal forms as outlined in the table below:

Entity	Membership	Established Under
Moriah College Building Fund & Moriah War Memorial Fund	Four (4) Trustees	Trust Deeds
Kehillat Moriah Incorporated	<i>Moriah War Memorial College Association Board of Directors</i>	<i>Associations Incorporation Act 2009 (NSW)</i> ABN: 16 284 221 251
Moriah College Foundation Limited	Two members: Moriah War Memorial College Association and The Moriah War Memorial Jewish College Association Limited	<i>Corporations Act 2001 (Cth)</i> ACN: 162 505 722 ABN: 53 670 925 736
<i>Moriah War Memorial College Association (MWMCA)</i>	<i>1,047 Members (2024: 1,161)</i>	<i>Corporations Act 2001 (Cth)</i> ACN: 000 049 383 ABN: 98 077 604 961
<i>The Moriah War Memorial Jewish College Association (MWMJCA)</i>	<i>1,047 Members (2024: 1,161)</i>	<i>Corporations Act 2001 (Cth)</i> ACN: 003 214 560 ABN: 87 003 214 560

Principal Activities

The principal activities of the Group during the year were that of conducting a school (primary and secondary) and early years' learning.

Strategy

Moriah War Memorial College Association Ltd and its entities provides high quality Jewish and secular educational experiences, from the early childhood centre and Long Day Care to Year 12, across its Early Childhood Centre, three Early Learning Centres, Primary School and High School, for the Jewish community.

Moriah College nurtures confident, capable students in a modern orthodox Jewish Zionist environment. Students are empowered to excel in learning, master their Jewish knowledge and practice, take pride in their Jewish identity and love of Israel, maximise their potential as individuals, and shape a strong future for their communities.

Pillar One: Learning Excellence

Every student achieves their personal best through high-quality teaching, targeted support, and a culture that sets a high expectation and inspires excellence across the College.

Pillar Two: Jewish Life and Hebrew Proficiency

Deep engagement with Jewish identity, Hebrew fluency, and Israel education.

Pillar Three: Enrolment Growth & Community Engagement

Thriving and sustainable enrolments across all entry points, underpinned by a strong community reputation.

Pillar Four: Technology & Innovation

Future-ready, integrated, and scalable technology with innovative approaches to STEM and AI education.

Pillar Five: Financial Sustainability

Ensure the long-term financial stability of the College through disciplined planning, strong reserves, and sustainable growth.

Measurement of Performance, including Key Performance Indicators

Moriah War Memorial College Association Ltd has established several internal advisory committees which assist the Board in monitoring achievement of strategic initiatives.

Each year, the Board approves an Annual Plan to achieve strategic initiatives based on advice from the College Executive and its advisory committees.

The College Principal provides a report to each meeting of the Board that is designed around: the Strategic Plan; the Annual Plan; agreed actions designed to achieve the identified strategic initiatives; and key performance indicators set by the Board.

Each Committee monitors compliance with strategic initiatives relative to their portfolio and reports to the Board on progress, delays and achievements as appropriate.

Each year, as provided for in the Group's Constitution, a report is provided to the Annual General Meeting of the Association.

The Group also provides annual returns to the Australian Charities and Not-for-profits Commission (ACNC) which monitors that the Group is complying with its objectives.

Operating results

In 2025, the Group made a net surplus for the year of \$12,289,171 (2024: \$7,963,129). The net surplus included non-operating surplus of \$144,648 (2024: \$82,124) and the net surplus from operating activities was \$12,144,523 (2024: \$7,881,005).

The Group generated operating cash net inflows of \$17,164,056 (2024: inflows of \$10,589,962) and net cash inflows of \$8,740,377 (2024: \$983,792)

Review of operations

A detailed review of the operations of the Group is contained in the President's Report and the College Principal's Report, included in the full annual report.

Significant changes in state of affairs

Other than the events mentioned in the above Operating results note, there were no other significant changes in the state of affairs that occurred during the year.

After balance sheet date events

The Trustees for Moriah College Building Fund entered into fixed price design and construct contracts with Buildcorp Group Pty Ltd for a total value of \$5,758,659. This event occurred subsequent to the reporting date and has not been recognized in the financial statements. No other matters or circumstances have arisen since the end of financial year which has significantly effected or would significantly effect the operations of the Group, the results of those operations or the state of affairs of the Group in future financial years.

Directors' Qualifications

<p>Robbie Blau President from 27 May 2024 Deputy President from 28 May 2018 - 27 May 2024 Qualifications: B.Com, LLB (Cum Laude), HDip Tax Law Board member since March 2016 Chief Executive Officer</p>	<p>Michael Gottlieb Deputy President from 27 May 2024 Qualifications: BSc (Hons) Board member since 31 May 2023 Chief Executive Officer</p>
<p>Dani Sher Treasurer from 31 May 2021 Assistant Treasurer 27 October 2020 - 31 May 2021 Qualifications: CA, MAcc, MBA, BA Board member since 26 June 2019 Private Equity Investment Manager</p>	<p>Rina Michael Honorary Secretary from 15 October 2020 Qualifications: BSc, MSc, MBA Board member since 23 May 2019 Executive Director</p>
<p>Teri Esra Qualifications: Bachelor of Engineering (Honours), Master of Business Administration (Executive) (EMBA) Board member since 31 May 2021 General Manager - Property Design, Construction and Facilities Management</p>	<p>Warren Jacobson Qualifications: BBUS, LLB, AGSM EMBA Board member since 15 October 2020 Chief Executive Officer</p>
<p>Mark Leigh Qualifications: B.Com Information Systems & Accounting, B.C (1st class honours) - Information Systems Board member since 31 May 2021 Vice President Sales</p>	<p>Gary Pinshaw Qualifications: BA (Business), MBA (Finance, Strategic Management) Board member since 27 May 2024 Senior Partner</p>
<p>Jacqueline Scheinberg Qualifications: B App Sci (Computing) (1977-1982) Board member since 31 May 2021 Director</p>	<p>Daniel Sekers Qualifications: MBA (AGSM), FAICD, JP (NSW), Bachelor Dramatic Arts (NIDA) Board member since 16 June 2022 Managing Director & Chairman Moriah Foundation Non Executive Director from 2019</p>
<p>David Taub Qualifications: BDS Hons (Syd) FRACDS Grad Dip Clin Dent (Oral Implantology) Board member since 27 May 2024 Dental Surgeon</p>	

During the financial year, ten (10) meetings of Directors were held. Attendances by each Director during the year were as follows:

Schedule Of Attendances at Board Meetings During 2025		
Name	Eligible To Attend	Attended
Blau, R	10	9
Gottlieb, M	10	7
Sher, D	10	8
Michael, R	10	9
Esra, T	10	9
Jacobson, W	10	8
Leigh, M	10	8
Pinshaw, G	10	9
Sekers, D	10	9
Scheinberg, J	10	7
Taub, D	10	10

Environmental issues

The Group's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a State or Territory of Australia.

Dividends

No dividends have been paid or will be paid. The Memorandum and Articles of Association do not permit any profits to be distributed by way of a dividend.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 60-40 of the Australian Charities and Not for Profit Commission Act 2012 is set out on page 6 of this financial report and forms part of The Responsible Entities' Report.

Signed in accordance with a resolution of the Board of Directors on 28 April 2026



R BLAU
President



D. SHER
Treasurer

Dated: 29 April 2026

The Board of Directors
Moriah War Memorial College Association
Queens Park Rd
QUEENS PARK NSW 2022

29 April 2026

Dear Board Members,

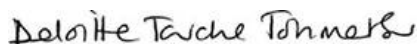
Auditor's Independence Declaration to Moriah War Memorial College Association and its Controlled Entities

In accordance with Subdivision 60-C of the *Australian Charities and Not-for profits Commission Act 2012*, I am pleased to provide the following declaration of independence to the directors of Moriah War Memorial College Association and its Controlled Entities (the "Moriah College").

As lead audit partner for the audit of the consolidated financial statements of Moriah College for the financial year ended 31 December 2025, I declare that to the best of my knowledge and belief, there have been no contraventions of:

- (i) the auditor independence requirements as set out in the *Australian Charities and Not-for profits Commission Act 2012* in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.

Yours sincerely



DELOITTE TOUCHE TOHMATSU



Gaile Timperley
Partner
Chartered Accountants

Consolidated Statement of Profit and Loss and Other Comprehensive Income

For the year ended 31 December 2025

	Note	2025 \$	2024 \$
Revenue from operating activities	5	84,389,243	74,211,235
Revenue from non-operating activities	5	144,648	82,124
Total revenue		84,533,891	74,293,359
Employee benefit expense		(47,568,192)	(45,432,363)
Expenses & materials		(8,175,699)	(5,371,062)
Financing costs		(1,116,105)	(1,068,798)
Depreciation expense		(4,078,960)	(3,796,806)
Building & grounds expense		(5,875,255)	(4,982,155)
Loss on interest rate swap	19	(386,156)	(282,945)
Other expenses		(5,147,535)	(5,585,482)
Unrealised gain on investments		103,182	189,381
Total expenses		(72,244,720)	(66,330,230)
Surplus from operating activities		12,144,523	7,881,005
Surplus from non-operating activities		144,648	82,124
Surplus for the year		12,289,171	7,963,129
Other comprehensive income		-	-
Total comprehensive income for the year		12,289,171	7,963,129

These financial statements should be read in conjunction with the accompanying notes.

Consolidated Statement of Financial Position

As at 31 December 2025

	Note	2025 \$	2024 \$
Current assets			
Cash and cash equivalents	8	24,550,393	15,310,016
Trade and other receivables	9	561,822	513,787
Financial assets	23	10,249,184	7,697,936
Other current assets	11	799,232	1,257,070
Inventory		10,000	10,000
Total current assets		36,170,631	24,788,809
Non-current assets			
Trade and other receivables	9	83,976	36,587
Property, plant and equipment	12	80,589,394	79,133,733
Right of use assets	13	898,550	133,468
Derivative financial asset	19	179,015	565,171
Total non-current assets		81,750,935	79,868,959
Total assets		117,921,566	104,657,768
Current liabilities			
Trade and other payables	14	2,600,085	1,763,994
Lease liabilities	16	234,961	77,880
Employee benefits	17	5,152,448	5,426,713
Contractual liabilities	18	1,725,619	2,183,281
Financial liabilities	15	18,000,000	-
Total current liabilities		27,713,113	9,451,868
Non-current liabilities			
Lease liabilities	16	676,343	61,196
Employee benefits	17	728,219	596,291
Contractual liabilities	18	533,764	567,457
Financial liabilities	15	-	18,000,000
Total non-current liabilities		1,938,326	19,224,944
Total liabilities		29,651,439	28,676,812
Net assets		88,270,127	75,980,956
Equity			
Bursary endowment reserve	21	1,221,583	1,311,583
Retained earnings		87,048,544	74,669,373
Total equity		88,270,127	75,980,956

These financial statements should be read in conjunction with the accompanying notes.

Consolidated Statement of Changes in Equity

For the year ended 31 December 2025

	Note	Retained Earnings	Endowment	Total
		\$	\$	\$
Balance at 1 January 2024		66,616,244	1,401,583	68,017,827
Total comprehensive income for the year		7,963,129	-	7,963,129
Reserve transfer in the period		90,000	(90,000)	-
Balance at 31 December 2024		74,669,373	1,311,583	75,980,956
Balance at 1 January 2025		74,669,373	1,311,583	75,980,956
Total comprehensive income for the year		12,289,171	-	12,289,171
Reserve transfer in the period		90,000	(90,000)	-
Balance at 31 December 2025		87,048,544	1,221,583	88,270,127

These financial statements should be read in conjunction with the accompanying notes.

Consolidated Statement of Cash Flows

For the year ended 31 December 2025

	Note	2025 \$	2024 \$
Cash flow from operating activities			
Receipts from parents and donations		71,736,819	61,385,796
Government grants received		8,982,304	9,816,050
Interest received		1,287,960	959,831
Payments to suppliers & employees		(65,615,089)	(61,970,727)
Receipts from JCA		1,888,167	1,467,810
Interest paid		(1,116,105)	(1,068,798)
Net cash provided by operating activities		17,164,056	10,589,962
Cash flows from investing activities			
Proceeds from investments/transfers to financial assets		(2,396,204)	(3,878,420)
Purchase of property, plant & equipment		(5,353,456)	(5,597,653)
Proceeds from sale of property, plant and equipment		3,613	39,722
Net cash used in investing activities		(7,746,047)	(9,436,351)
Cash flow from financing activities			
Lease payments		(177,631)	(169,819)
Payments for borrowings		-	-
Net cash used in financing activities		(177,631)	(169,819)
Net increase in cash and cash equivalents held			
Cash and cash equivalents at beginning of financial year		9,240,378	983,792
		15,310,016	14,326,224
Cash and cash equivalents at end of financial year	8	24,550,394	15,310,016
Cash and cash equivalents			
General cash balances		23,099,856	13,859,479
Endowment cash balances		1,450,537	1,450,537
Cash and cash equivalents at end of financial year, net	8	24,550,393	15,310,016

These financial statements should be read in conjunction with the accompanying notes.

Notes to the Financial Statements

For the year ended 31 December 2025

Note 1: General information and statement of compliance

The Group does not have 'public accountability' as defined in AASB 1053 Application of Tiers of Australian Accounting Standards and is therefore eligible to apply the 'Tier 2' reporting framework under Australian Accounting Standards.

The consolidated financial statements comply with the recognition and measurement requirements of Australian Accounting Standards, the presentation requirements in those Standards as modified by AASB 1060 General Purpose Financial Statements - Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities (AASB 1060) and the disclosure requirements in AASB 1060. Accordingly, the financial statements comply with Australian Accounting Standards – Simplified Disclosures.

The following entities are included within the consolidated group:

- Moriah War Memorial College Association;
- The Moriah War Memorial Jewish College Association Limited;
- Kehillat Moriah Incorporated;
- Moriah College Building Fund & Moriah War Memorial Fund;
- Moriah College Scholarship Fund;
- Moriah College Building Fund No.2;
- Moriah College Library; and
- Moriah College Foundation.

The consolidated financial report has been prepared in accordance with the material accounting policies disclosed below, which the directors determined are appropriate to meet the needs of the members. Such accounting policies are consistent with the previous period unless stated otherwise.

The Group is domiciled in New South Wales, Australia. The consolidated Group is a not-for-profit Group for the purposes of preparing the consolidated financial statements.

Basis of preparation

The consolidated financial reports have been prepared on an accruals basis and are based on historical costs, modified where applicable by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. All amounts have been presented in Australian dollars which is the Group's functional and presentation currency, unless otherwise stated.

The accounting policies have been consistently applied, unless otherwise stated. The following is a summary of the significant accounting policies adopted in the preparation of the accounts.

Note 2: Changes in accounting policies

2.1 Amendments to Accounting Standards that are mandatorily effective for the current reporting period

The Group has adopted all the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for an accounting period that begins on or after 1 January 2025.

2.2 Amendments to Accounting Standards that are mandatorily effective for the current reporting period

At the date of authorisation of the consolidated financial statements, the Group has not applied the following new and revised Australian Accounting Standards, Interpretations and amendments that have been issued but are not yet effective:

Standard/amendment	Effective for annual reporting periods beginning on or after
AASB 2024-2 Amendments to Australian Accounting Standards - Classification and measurement of financial instruments	1 January 2026
AASB 2024-3 Annual improvements Volume 11	1 January 2026
AASB 18 – Presentation and Disclosure in Financial Statements (for not for profit and superannuation entities) 1 January 2028	1 January 2028

At the date of these consolidated financial statements, the impact of the standards and interpretations not yet effective listed above on the Group has not been determined. The Directors are still assessing the likely impact of the adoption, but preliminary considerations indicate no significant impact.

Note 3: Summary of material accounting policies

The material accounting policies that have been used in preparing these consolidated financial statements are summarised below.

The consolidated financial statements have been prepared using the measurement bases specified by Australian Accounting Standards for each type of asset, liability, income and expense.

The measurement bases are more fully described in the accounting policies below.

a. Basis of Consolidation

The Group financial statements consolidate those of the parent company and all of its controlled entities as of 31 December 2025. The Parent controls a subsidiary if it is exposed, or has rights, to variable returns from its involvement with the subsidiary and has the ability to affect those returns through its power over the subsidiary. All subsidiaries have a reporting date of 31 December.

All transactions and balances between Group companies are eliminated on consolidation, including unrealised gains and losses on transactions between Group companies. Where unrealised losses on intra-group asset sales are reversed on consolidation, the underlying asset is also tested for impairment from a group perspective. Amounts reported in the financial statements of subsidiaries have been adjusted where necessary to ensure consistency with the accounting policies adopted by the Group.

Profit or loss and other comprehensive income of subsidiaries acquired or disposed of during the year are recognised from the effective date of acquisition, or up to the effective date of disposal, as applicable.

Non-controlling interests, presented as part of equity, represent the portion of a subsidiary's profit or loss and net assets that is not held by the Group. The Group attributes total comprehensive income or loss of subsidiaries between the owners of the Parent and the non-controlling interests based on their respective ownership interests.

b. Revenue

Revenue from tuition fees, subject levies and other receipts from parents are recognised upon delivery of the service or goods.

When the Group receives government grants, donations and bequests that are in the scope of AASB 1058 (being a transaction where the consideration paid to acquire an asset is significantly less than fair value principally to enable the Group to further its objectives), it performs an assessment to determine if the contract is 'enforceable' and contains 'sufficiently specific' performance obligations.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied. In all other cases the transaction is accounted for under AASB 1058 where the income is recognised upon receipt.

Dividend revenue is recognised when the right to receive a dividend has been established. Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

All revenue is stated net of the amount of Goods and Services Tax (GST).

c. Property, Plant & Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment losses.

Where an item of property, plant and equipment is acquired for no nominal consideration, the item is recorded at acquisition date at its fair value which becomes its deemed cost. Each class is carried at cost less any accumulated depreciation and impairment losses.

Property

Freehold land and buildings are shown at cost, less subsequent depreciation for buildings and impairment losses.

Note 3: Summary of material accounting policies (cont)

Plant and equipment

Plant and equipment are measured on the cost basis less depreciation and impairment losses.

At each reporting date, the directors review a number of factors affecting property, plant and equipment, including their carrying values, to determine if these assets, grouped into cash generating units, may be impaired. If an impairment indicator exists, the recoverable amount of the asset being the higher of the assets "fair value less costs to sell" and "value in use" is compared to the carrying value. Any excess of the assets carrying value over its recoverable amount is expensed in the profit or loss as an impairment expense.

As the future economic benefits of the Group's assets are not primarily dependent on their ability to generate net cash flows, and if deprived of the asset, the Group would replace the assets remaining future economic benefits, "value in use" is determined as the depreciated replacement cost of the asset rather than by using discounted future cash flows.

Depreciation

The depreciable amount of all fixed assets including building and capitalised lease assets, but excluding freehold land, is depreciated on a straight line basis except for motor vehicles over their useful lives to the Group commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements. The depreciation rates used for each class of depreciable assets are:

Class of Asset	Depreciation Rate
Buildings & Other Building Costs	2.5% Straight Line
Plant and Equipment	10.0% to 33.3% Straight Line
Motor Vehicles	22.5% Straight Line

d. Employee Benefits

Provision is made for the Group's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits using the government bond rate that represents expected payment.

Contributions are made by the Group to any employee Superannuation Fund and are charged as expenses when incurred. The group has no legal obligation to cover any shortfall in the fund's obligation to provide benefits to employees on retirement.

e. Cash and Cash Equivalents

For the purposes of the consolidated statement of cash flows, cash includes cash on hand and in banks, net of outstanding bank overdrafts and deposits held at call with banks.

Bank overdrafts are shown within financial liabilities in current liabilities on the statement of financial position.

f. Short-term Investments

Investments held for resale are stated at the lower of cost or net realisable value.

g. Financial Instruments

Recognition, initial measurement and derecognition

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the financial instrument, and are measured initially at fair value adjusted by transactions costs, except for those carried at fair value through profit or loss, which are measured initially at fair value. Subsequent measurement of financial assets and financial liabilities are described below.

Financial assets are derecognised when the contractual rights to the cash flows from the financial asset expire, or when the financial asset and all substantial risks and rewards are transferred. A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

Classification and subsequent measurement of financial assets

Except for those trade receivables that do not contain a significant financing component and are measured at the transaction price, all financial assets are initially measured at fair value adjusted for transaction costs (where applicable).

For the purpose of subsequent measurement, financial assets other than those designated and effective as hedging instruments are classified into the following categories upon initial recognition:

- amortised cost
- fair value through profit or loss (FVPL)
- equity instruments at fair value through other comprehensive income (FVOCI)

All income and expenses relating to financial assets that are recognised in profit or loss are presented within finance costs, finance income or other financial items, except for impairment of trade receivables which is presented within other expenses.

Classifications are determined by both:

- The entities business model for managing the financial asset
- The contractual cash flow characteristics of the financial assets

Subsequent measurement financial assets

Financial assets at amortised cost

Financial assets are measured at amortised cost if the assets meet the following conditions (and are not designated as FVPL):

- they are held within a business model whose objective is to hold the financial assets and collect its contractual cash flows
- the contractual terms of the financial assets give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Note 3: Summary of material accounting policies (cont)

After initial recognition, these are measured at amortised cost using the effective interest method. Discounting is omitted where the effect of discounting is immaterial. The Group's cash and cash equivalents, trade and most other receivables fall into this category of financial instruments as well as long-term deposits.

Financial assets at fair value through profit or loss (FVPL)

Financial assets that are held within a different business model other than 'hold to collect' or 'hold to collect and sell' are categorised at fair value through profit and loss. Further, irrespective of business model financial assets whose contractual cash flows are not solely payments of principal and interest are accounted for at FVPL. All derivative financial instruments fall into this category, except for those designated and effective as hedging instruments, for which the hedge accounting requirements apply (see below).

Impairment of financial assets

AASB 9's impairment requirements use more forward looking information to recognize expected credit losses - the 'expected credit losses (ECL) model'. Instruments within the scope of the new requirements included loans and other debt-type financial assets measured at amortised cost and FVOCI, trade receivables and loan commitments and some financial guarantee contracts (for the issuer) that are not measured at fair value through profit or loss.

The Group considers a broader range of information when assessing credit risk and measuring expected credit losses, including past events, current conditions, reasonable and supportable forecasts that affect the expected collectability of the future cash flows of the instrument.

In applying this forward-looking approach, a distinction is made between:

- financial instruments that have not deteriorated significantly in credit quality since initial recognition or that have low credit risk ('Stage 1') and
- financial instruments that have deteriorated significantly in credit quality since initial recognition and whose credit risk is not low ('Stage 2').
- 'Stage 3' would cover financial assets that have objective evidence of impairment at the reporting date. '12-month expected credit losses' are recognised for the first category while 'lifetime expected credit losses' are recognised for the second category.

Measurement of the expected credit losses is determined by a probability-weighted estimate of credit losses over the expected life of the financial instrument.

Trade and other receivables

The Group makes use of a simplified approach in accounting for trade and other receivables and records the loss allowance at the amount equal to the expected lifetime credit losses. In using this practical expedient, the Group uses its historical experience, external indicators and forward-looking information to calculate the expected credit losses using a provision matrix.

h. Contractual Liabilities

Contractual liabilities are deferred revenues and income being the upfront receipt of fees and deposits from students or unutilised amounts of grants and/or bequests received accounted for in accordance with the revenue recognition policy above.

i. Goods and Services Tax

Revenues, expenses, assets and liabilities are recognised net of the amount of Goods and Services Tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables and payables in the statement of financial position are shown inclusive of GST. The net amount of GST recoverable from or payable to the taxation authority is included as a current asset or a current liability in the statement of financial position.

Cash flows are presented in the Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

Note 3: Summary of material accounting policies (cont)

j. Leased assets

The Group assesses whether a contract is or contains a lease, at inception of the contract. The Group recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets (such as tablets and personal computers, small items of office furniture and telephones). For these leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed. The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Group uses its incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprise:

- Fixed lease payments (including in-substance fixed payments), less any lease incentives receivable
- Variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date
- The amount expected to be payable by the lessee under residual value guarantees
- The exercise price of purchase options, if the lessee is reasonably certain to exercise the options
- Payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The lease liability is presented as a separate line in the statement of financial position.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Group expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease. The right-of-use assets are presented as a separate line in statement of financial position.

The Group applies AASB 136 Impairment of Assets to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss as described in the 'Property, plant and equipment' policy.

k. Significant judgement in applying accounting policies

The Directors evaluate estimates and judgments incorporated into the financial report based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Group.

Information about estimates and assumptions that have the most significant effect on recognition and measurement of assets, liabilities, income and expenses is provided below. Actual results may be substantially different.

Control

The assessment of control under AASB10 is subjective and requires judgement. Notwithstanding that there are different Trustees to the Board of Directors, the Directors have assessed that the Company controls the Building Fund trusts because of the objectives of the trusts and the cross-guarantees between entities related to the banking facilities.

Impairment

In assessing impairment, management estimates the recoverable amount of each asset or cash generating units based on expected future cash flows and uses an interest rate to discount them. Estimation uncertainty relates to assumptions about future operating results and the determination of a suitable discount rate.

Allowance for credit losses

Included in accounts receivables at 31 December 2025 are amounts receivable that may not be recoverable. A provision for impairment has been made amounting to \$6,050,686 for 2024 (2024: \$7,258,943).

Useful lives of depreciable assets

Management reviews its estimate of the useful lives of depreciable assets at each reporting date, based on the expected utility of the assets. Uncertainties in these estimates relate to technical obsolescence that may change the utility of certain software and IT equipment.

Long service leave

The liability for long service leave is recognised and measured at the present value of the estimated cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

l. Derivatives

The Group has entered into a derivative financial instrument to manage its exposure to interest rate risk, specifically an interest rate swap. The derivative is designed as a cash flow hedge.

Derivatives are initially recognised at fair value at the date the derivative contract is entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

Note 3: Summary of material accounting policies (cont)

At the inception of a hedge, where the group has not documented the relationship between the hedging instrument and the hedged item the fair value of the swap is recorded in the income statement. Fluctuations in the hedge overtime are also recorded in the income statement.

Alternatively at the inception of the hedge relationship, the Group documents the relationship between the hedging instrument and the hedged item, along with its risk management objectives and its strategy for undertaking various hedge transactions. In this scenario, at the inception of the hedge and on an ongoing basis, the Group documents whether the hedging instrument is effective in offsetting changes in fair values or cash flows of the hedged item attributable to the hedged risk, which is when the hedging relationships meet all of the following hedge effectiveness requirements:

- there is an economic relationship between the hedged item and the hedging instrument;
- the effect of credit risk does not dominate the value changes that result from that economic relationship; and
- the hedge ratio of the hedging relationship is the same as that resulting from the quantity of the hedged item that the Group actually hedges and the quantity of the hedging instrument that the Group actually uses to hedge that quantity of hedged item.

A derivative with a positive fair value is recognised as a financial asset whereas a derivative with a negative fair value is recognised as a financial liability. Derivatives are not offset in the financial statements unless the Group has both legal right and intention to offset. A derivative is presented as a non-current asset or a non-current liability if the remaining maturity of the instrument is more than 12 months and it is not expected to be realised or settled within 12 months. Other derivatives are presented as current assets or current liabilities.

If a hedging relationship ceases to meet the hedge effectiveness requirement relating to the hedge ratio but the risk management objective for that designated hedging relationship remains the same, the Group adjusts the hedge ratio of the hedging relationship (i.e. rebalances the hedge) so that it meets the qualifying criteria again.

The Group designates the full change in the fair value of a forward contract (i.e. including the forward elements) as the hedging instrument for all of its hedging relationships involving forward contracts.

The Group designates only the intrinsic value of option contracts as a hedged item, i.e. excluding the time value of the option. The changes in the fair value of the aligned time value of the option are recognised in other comprehensive income and accumulated in the cost of hedging reserve. If the hedged item is transaction related, the time value is reclassified to profit or loss when the hedged item affects profit or loss. If the hedged item is time period related, then the amount accumulated in the cost of hedging reserve is reclassified to profit or loss on a rational basis – the Group applies straight line amortisation. Those reclassified amounts are recognised in profit or loss in the same line as the hedged item. If the hedged item is a non financial item, then the amount accumulated in the cost of hedging reserve is removed directly from equity and included in the initial carrying amount of the recognised non financial item. Furthermore, if the Group expects that some or all of the loss accumulated in cost of hedging reserve will not be recovered in the future, that amount is immediately reclassified to profit or loss.

The effective portion of changes in the fair value of derivatives and other qualifying hedging instruments that are designated and qualify as cash flow hedges is recognised in other comprehensive income and accumulated under the heading of cash flow hedging reserve, limited to the cumulative change in fair value of the hedged item from inception of the hedge. The gain or loss relating to the ineffective portion is recognised immediately in profit or loss, and is included in the 'other gains and losses' line item.

Amounts previously recognised in other comprehensive income and accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss, in the same line as the recognised hedged item. However, when the hedged forecast transaction results in the recognition of a non financial asset or a non financial liability, the gains and losses previously recognised in other comprehensive income and accumulated in equity are removed from equity and included in the initial measurement of the cost of the non financial asset or non financial liability. This transfer does not affect other comprehensive income. Furthermore, if the Group expects that some or all of the loss accumulated in the cash flow hedging reserve will not be recovered in the future, that amount is immediately reclassified to profit or loss.

The Group discontinues hedge accounting only when the hedging relationship (or a part thereof) ceases to meet the qualifying criteria (after rebalancing, if applicable). This includes instances when the hedging instrument expires or is sold, terminated or exercised. The discontinuation is accounted for prospectively. Any gain or loss recognised in other comprehensive income and accumulated in cash flow hedge reserve at that time remains in equity and is reclassified to profit or loss when the forecast transaction occurs. When a forecast transaction is no longer expected to occur, the gain or loss accumulated in the cash flow hedge reserve is reclassified immediately to profit or loss.

Note 4: Income tax

The Group is exempt from liability to pay income tax under the provisions of the Income Tax Assessment Act.

Note 5: Revenue and income

	Note	2025 \$	2024 \$
Operating activities			
Net tuition fees	5(a)	49,655,928	47,211,999
Compulsory charges and levies		6,475,615	6,284,554
Government grants		8,982,304	9,816,050
Interest received		1,287,960	959,831
Sundry income		4,866,667	1,714,244
Jewish Communal Appeal		1,888,167	1,467,810
Donations - recurrent	7	135,799	153,359
Foundation dividends		130,418	118,133
Donations received by the Foundation	7	10,966,385	6,485,255
Fair Market Value movement in managed fund		-	-
Revenue from operating activities		84,389,243	74,211,235
Donations			
Donations - non-recurrent	7	92,786	82,124
Realised gain on investments		51,862	-
Revenue from non-operating activities		144,648	82,124
Total revenue & income		84,533,891	74,293,359

(a) Reconciliation of net tuition fees

Tuition fees	55,791,111	53,498,457
Less:		
Discounts & allowances	(2,723,702)	(2,653,070)
Subsidies	(3,411,481)	(3,633,388)
Net tuition fees	49,655,928	47,211,999

Note 6: Profit for the year

Surplus for the year is stated after (crediting)/charging:	2025	2024
	\$	\$
Employee expense		
- Salaries and wages	42,367,574	40,886,346
- Superannuation	4,637,878	4,173,737
- Others	562,741	372,280
Depreciation of plant and equipment and lease amortisation	4,078,960	3,796,806
Interest paid or payable	1,116,105	1,068,798

Note 7: Donations

	2025 \$	2024 \$
Donations		
Donations received by the Foundation	10,966,385	6,485,255
Abraham and Hake Rabinovitch Trusts	135,799	153,359
Moriah Parents and Friends Association	92,786	82,124
	11,194,970	6,720,738

Note 8: Cash and cash equivalents

	2025 \$	2024 \$
Cash on hand	3,033	5,388
Cash at bank	24,547,360	15,304,628
	24,550,393	15,310,016

Included in the above is an amount of \$1,221,583 (2024: \$1,311,583) that is restricted (note 10).

Note 9: Trade and other receivables

	2025 \$	2024 \$
Current		
Outstanding fees	5,919,857	7,301,580
Loss allowance	(5,631,714)	(7,091,452)
	288,143	210,128
GST receivable	273,679	280,017
Other debtors	-	23,642
	561,822	513,787
Non-current		
Outstanding fees	502,948	203,628
Less: Allowance for credit losses	(418,972)	(167,041)
	83,976	36,587

The average credit period on fees (net) is between 80-90 days (2024: 80-90 days).

The loss allowance for trade receivables is at an amount equal to the lifetime expected credit loss.

Reconciliation of allowance for credit losses

	Opening Balance 1/01/2025	Charge for the Year	Reversal of provision	Closing Balance 31/12/2025
Loss allowance	7,258,493	363,912	(1,571,719)	6,050,686
Total	7,258,493	363,912	(1,571,719)	6,050,686

	Opening Balance 1/01/2024	Charge for the Year	Reversal of provision	Closing Balance 31/12/2024
Loss allowance	7,590,714	1,084,566	(1,416,788)	7,258,493
Total	7,590,714	1,084,566	(1,416,788)	7,258,493

Note 10: Financial assets and liabilities

Note 3 provides a description of each category of financial assets and financial liabilities and the related accounting policies. The carrying amounts of financial assets and financial liabilities in each category are as follows:

	Note	Amortised Cost	Assets/(Liabilities) at fair value through profit and loss (FVPL)		Total
			2025	2025	
Financial assets		\$	\$	\$	
Current					
Cash and cash equivalents	8	24,550,393	-		24,550,393
Trade and other receivables	9	561,822	-		561,822
Financial assets	23	-	10,249,184		10,249,184
Total current financial assets		25,112,215	10,249,184		35,361,399
Non-current					
Derivative financial asset	19	-	179,015		179,015
Trade and other receivables	9	83,976	-		83,976
Total non-current financial assets		83,976	179,015		262,991
Financial liabilities					
Current					
Trade and other payables	14	2,600,085	-		2,600,085
Lease liabilities	16	234,961	-		234,961
Contractual liabilities	18	1,725,619	-		1,725,619
Financial liabilities	15	18,000,000	-		18,000,000
Total current financial liabilities		22,560,665	-		22,560,665
Non-current					
Lease liabilities	16	676,343	-		676,343
Contractual liabilities	18	533,764	-		533,764
Total non-current financial liabilities		1,210,107	-		1,210,107

	Note	Amortised Cost	Assets/(Liabilities) at fair value through profit and loss (FVPL)		Total
			2024	2024	
Financial assets		\$	\$	\$	
Current					
Cash and cash equivalents	8	15,310,016	-		15,310,016
Trade and other receivables	9	513,787	-		513,787
Financial assets	23	-	7,697,936		7,697,936
Total financial assets		15,823,803	7,697,936		23,521,739
Non-current					
Derivative financial asset	19	-	565,171		565,171
Trade and other receivables		36,587	-		36,587
Total non-current financial assets		36,587	565,171		601,758
Financial liabilities					
Current					
Trade and other payables	14	1,763,994	-		1,763,994
Lease liabilities	16	77,880	-		77,880
Contractual liabilities	18	2,183,281	-		2,183,281
Total current financial liabilities		4,025,155	-		4,025,155
Non-current					
Financial liabilities	15	18,000,000	-		18,000,000
Lease liabilities	16	61,196	-		61,196
Contractual liabilities	18	567,457	-		567,457
Total non-current financial liabilities		18,628,653	-		18,628,653

As at 31 December 2025, financial assets included \$1,221,583 (2024: \$1,311,583) restricted cash in relation to The Romy Birnbaum Memorial Bursary Endowment Fund and Lionel Green Endowment Fund. Total amount of restricted funds were in listed securities. See Note 3(g) for a description of the accounting policies for financial instruments. Information relating to fair values is presented in the related notes.

Note 11: Other assets

	2025	2024
	\$	\$
Prepayments	799,232	1,257,070
	799,232	1,257,070

Note 12: Property, plant and equipment

	2025	2024
	\$	\$
Land and buildings		
Land		
At cost	37,670,659	37,670,659
Buildings		
At cost	76,351,782	75,544,940
Less: accumulated depreciation	(45,562,077)	(43,657,022)
	30,789,705	31,887,918
Total land and buildings	68,460,364	69,558,577
Plant and equipment (including furniture & fittings)		
At cost	19,639,806	18,373,093
Less: accumulated depreciation	(14,653,986)	(12,793,172)
Total Plant and equipment	4,985,820	5,579,921
Motor vehicles		
At cost	674,527	674,527
Less: accumulated depreciation	(557,898)	(457,519)
Total motor vehicles	116,629	217,008
Work In Progress		
At cost	7,026,581	3,778,227
Total property, plant and equipment	80,589,394	79,133,733

Movements in Carrying Amounts	Land	Buildings	Plant and Equipment	Motor vehicles	Work In Progress	Total
	\$	\$	\$	\$	\$	\$
Balance at 1 January 2024	37,670,659	32,256,702	5,154,373	256,664	1,831,634	77,170,032
Additions	-	1,502,788	2,092,640	55,632	1,946,593	5,597,653
Disposals	-	-	-	-	-	-
Depreciation expense	-	(1,871,572)	(1,667,092)	(95,288)	-	(3,633,952)
Balance at 31 December 2024	37,670,659	31,887,918	5,579,921	217,008	3,778,227	79,133,733
Additions	-	809,092	1,296,010	-	3,248,354	5,353,456
Disposals	-	(2,037)	(1,575)	-	-	(3,612)
Depreciation expense	-	(1,905,268)	(1,888,535)	(100,380)	-	(3,894,183)
Balance at 31 December 2025	37,670,659	30,789,705	4,985,821	116,628	7,026,581	80,589,395

Note 13: Right-of-Use Assets

	2025	2024	
	\$	\$	
Equipment			
At cost	949,860	583,823	
Less: accumulated depreciation	(111,475)	(530,849)	
	838,385	52,974	
Motor vehicles			
At cost	151,645	151,645	
Less: accumulated depreciation	(91,480)	(71,151)	
	60,165	80,494	
Total right of use assets	898,550	133,468	
Movements in Carrying Amounts			
	Equipment	Motor Vehicles	Total
	\$	\$	\$
Balance at 1 January 2024	189,668	162,266	351,934
Additions	-	-	-
Disposals	-	(55,611)	(55,611)
Depreciation expense	(136,694)	(26,161)	(162,855)
Balance at 31 December 2024	52,974	80,494	133,468
Additions	949,859	-	949,859
Disposals	-	-	-
Depreciation expense	(164,448)	(20,329)	(184,777)
Balance at 31 December 2025	838,385	60,165	898,550

Note 14: Trade and other payables

	2025	2024
	\$	\$
Current		
Trade creditors	1,564,158	996,764
Sundry payables	553,369	477,431
Accrued expenses	482,558	289,799
	2,600,085	1,763,994

Note 15: Financial liabilities

	2025	2024
	\$	\$
Current		
Loan 15297181	18,000,000	-
Non-Current		
Loan 15297181	-	18,000,000
	18,000,000	18,000,000

Loans and bank overdraft are secured by a registered first mortgage over all properties, currently owned by the Moriah College Building Fund and Moriah War Memorial Fund and Moriah War Memorial College Association.

The Group has borrowings that are part of a debt funding Facility Agreement with the Commonwealth Bank of Australia. The existing debt Facility Agreement is considered by the Commonwealth Bank and the College to be a long term debt facility and this is reflected in the facility agreement terms including the principal repayment schedule.

The Facility Agreement entered into with Commonwealth Bank of Australia requires \$6,000,000 in principal repayments over each 5 year period commencing from 1 January 2016 . The Availability Period of Facility 1 (\$18,000,000) relating to Loan 15297181 matures on 1st May 2026. The Availability Period of the Facility is subject to renegotiation and extension to align with the 5 year Principal repayment periods as per the existing Facility Agreement.

The Trustees of the Moriah College Building Fund have provided a mortgage of lease and a fixed and floating charge in favour of the Commonwealth Bank of Australia.

The Moriah War Memorial College Association has provided unlimited guarantees and indemnities to the Commonwealth Bank of Australia in relation to the debts of The Moriah College Building Fund.

Note 16: Lease liabilities

	2025	2024
	\$	\$
Analysed as:		
Current	234,961	77,880
Non-current	676,343	61,196
	911,304	139,076

Note 17: Employee benefits

	2025	2024
	\$	\$
Current		
Employee benefits - Annual Leave	1,042,190	1,357,385
Employee benefits - Long Service Leave	4,110,258	4,069,328
Employee entitlements - Current	5,152,448	5,426,713
Non-Current		
Employee benefits - Long Service Leave	728,219	596,291
Employee entitlements - Non-Current	728,219	596,291

Note 18: Contractual liabilities

	2025	2024
	\$	\$
Current		
Offer acceptance deposits	855,307	895,507
Deferred revenue	870,312	1,287,774
Current	1,725,619	2,183,281
Non-Current		
Deferred revenue	533,764	567,457
Non Current	533,764	567,457

Note 19: Derivative financial asset

	2025	2024
	\$	\$
Interest rate swap	179,015	565,171
	179,015	565,171

An interest rate swap for Loan 15297181 was entered into for the period 30 April 2019 to 30 April 2026. The interest rate swap agreed a fixed interest rate payable of 2% for the 7 year term. The gain on interest rate swap represents the mark-to-market of the swap against market rates at 31 December year-end.

Note 20: Members funds

The Group exists under a mixture of legal form with varying obligations in the event of winding up of the entity as outlined in the table below:

Entity	Membership	Established Under	Contribution if Entity Wound Up
Moriah College Building Fund & Moriah War Memorial Fund	Four (4) Trustees	Trust Deeds	\$Nil
Kehillat Moriah Incorporated	<i>Moriah War Memorial College Association Board of Directors</i>	<i>Associations Incorporation Act 2009 (NSW)</i> <i>ABN: 16 284 221 251</i>	(limited to unpaid membership fees)
Moriah College Foundation Limited	Two members: Moriah War Memorial College Association and The Moriah War Memorial Jewish College Association Limited	<i>Corporations Act 2001 (Cth)</i> <i>ACN: 162 505 722</i> <i>ABN: 53 670 925 736</i>	\$50 (2024: \$50)
<i>Moriah War Memorial College Association (MWMCA)</i>	<i>1,047 Members</i> <i>(2024: 1,161)</i>	<i>Corporations Act 2001 (Cth)</i> <i>ACN: 000 049 383</i> <i>ABN: 98 077 604 961</i>	\$10,470 (2024: \$11,610)
<i>The Moriah War Memorial Jewish College Association (MWMJCA)</i>	<i>1,047 Members</i> <i>(2024: 1,161)</i>	<i>Corporations Act 2001 (Cth)</i> <i>ACN: 003 214 560</i> <i>ABN: 87 003 214 560</i>	\$10,470 (2024: \$11,610)

Note 21: Bursary endowment reserve

Endowment funds are those funds received from donors which are restricted and remain unexpended. Investment income earned on such funds is to be used for student bursaries at the discretion of the Board.

Note 22: Capital expenditure commitments

The Group has capital commitments at balance date, but not provided for, of \$Nil in 2025 (2024: \$Nil).

Note 23: Fair value measurement

Financial assets and financial liabilities measured at fair value on a recurring basis in the statement of financial position at 31 December 2025 and 31 December 2024 are noted below:

	Amount
	\$
31-Dec-25	
Asset	
Managed investment portfolio	10,249,184
Derivative financial asset	179,015
Net fair value	10,428,199
31-Dec-24	
Asset	
Managed investment portfolio	7,697,936
Derivative financial asset	565,171
Net fair value	8,263,107

Note 24: Contingent Liabilities

a) Cross guarantee

The Group is liable by virtue of existing cross guarantees for the debts incurred by the Moriah College Building Fund and Moriah War Memorial Fund, the Moriah War Memorial College Association and The Moriah War Memorial Jewish College Association Limited, which are secured through registered mortgages over various College properties. The amount of the debts covered by these cross guarantees as at 31 December 2025 are:

- Market Rate Loan Facility of \$18,000,000;
- Overdraft facility of up to \$2,500,000 (*reducing to \$1,000,000 from March to November*);
- Equipment Financing Facility of up to \$3,000,000; and
- Corporate Charge Card Facility of up to \$200,000.

The Moriah College Building Fund and the Moriah War Memorial Fund, the Moriah War Memorial College Association and The Moriah War Memorial Jewish College Association Limited have provided unlimited guarantees and indemnities to Commonwealth Bank of Australia on 17 February 2014 (see Note 15).

b) BER Funding

Moriah College received Block Grant Authority (BGA) P21 BER Funding from the Association of Independent Schools New South Wales Block Grant Authority in the amount of \$2.7m over the 3 years of the grant with the final entitlement being received in 2011.

Under the P21 funding conditions there is a possibility that the Australian Government may require repayment of a portion of the grant if Moriah College were to close within 20 years of the grant being given. Moriah College does not expect that it will be required to repay any of the P21 BER grant as it expects to continue operating in the foreseeable future.

At balance date, the calculated contingent liability relating to the BGA P21 grant has been calculated as \$2.7m (2024: \$2.7m)

Note 25: Low Value Lease Commitments

At the reporting date, Moriah War Memorial College Association has outstanding commitments for future minimum lease payments under non-cancellable low values leases, which fall due as follows:

Lease Commitment schedule	1 Year	2-5 Years	5+ Years	TOTAL
2025				
Low value leases	56,628	715,044	-	771,672
Total	56,628	715,044	-	771,672
2024				
Low value leases	408,500	56,628	-	465,128
Total	408,500	56,628	-	465,128

Note 26: Related Party Disclosures

The Directors of Moriah War Memorial College Association during the financial year were:

Mr R Blau (President)	Mr M Gottlieb	Mr. M Leigh
Ms T Esra	Mrs R Michael	Mrs J Scheinberg
Mr D Taub	Mr D Sher (Treasurer)	Mr D Sekers
My G Pinshaw	Mr W Jacobson	

The following related party transactions occurred during the financial year:

Fees (and other revenue) were received by the Entity from the Directors of the Entity under normal terms and conditions.

In 2025, no Directors (2024: no Directors) have received or become entitled to receive a benefit, by reason of a contract made by the Entity or a Related Corporation with the Directors or with a firm of which they are a member or a Director, or with an Entity in which they have a substantial financial interest undertaken in the normal course of business at or less than competitive rates.

Moriah College maintains a conflicts of interest register to monitor the potential conflict of interest between the directors and Moriah College. Whilst there are family members of the Directors that are employed by Moriah College, safeguards have been adopted by the Board, and no managerial positions were held by the family members that would result in conflict between the Directors and Moriah College.

The following remuneration has been paid in aggregate to the key management personnel of the Group during the year.

Key Management Personnel Remuneration

	2025	2024
	\$	\$
Remuneration	3,146,550	3,031,571
	3,146,550	3,031,571

Key management comprises of executive management across our Early Learning Centres up to High School, together with Finance, HR, and Operations.

Note 27: Parent Entity Information

The accounting policies of the parent entity which have been applied in determining the financial information shown below are the same as those applied in the consolidated financial statements. Refer to note 3 for a summary of the significant accounting policies relating to the Group.

The individual financial statements of the parent entity show the following aggregate amounts:

	2025	2024
	\$	\$
<u>Statement of financial position</u>		
Assets		
Current assets	21,502,713	17,580,432
Non-current assets	49,764,855	46,108,311
Total assets	71,267,568	63,688,743
Liabilities		
Current liabilities	9,419,089	9,280,213
Non-current liabilities	1,820,031	1,164,286
Total liabilities	11,239,120	10,444,498
Equity		
Retained earnings	60,028,448	53,244,245
Total equity	60,028,448	53,244,245
<u>Statement of profit or loss and other comprehensive income</u>		
Revenue	63,270,456	56,800,306
Expenses	(56,486,253)	(50,822,619)
Surplus for the year	6,784,203	5,977,687
Other comprehensive income	-	-
Total comprehensive income	6,784,203	5,977,687

Note 28: Controlled Entities

The consolidated financial statements incorporate the assets, liabilities and results of the following entities in accordance with the accounting policy described in Note 3.

Entity	2025	2024
The Moriah War Memorial Jewish College Association Limited	100%	100%
Kehillat Moriah Incorporated	100%	100%
Moriah College Building Fund & Moriah War Memorial Fund	100%	100%
Moriah College Foundation Limited	100%	100%

Note 29: Remuneration of auditors

	2025	2024
	\$	\$
Audit of the financial statements and Other non-audit services	157,500	142,650
	<u>157,500</u>	<u>142,650</u>

The auditor of Moriah War Memorial College Associated Ltd and its Controlled Entities for the current financial year is Deloitte Touche Tohmatsu.

Note 30: Events After The Balance Sheet Date

The Trustees for Moriah College Building Fund entered into fixed price design and construct contracts with Buildcorp Group Pty Ltd for a total value of \$5,758,659. This event occurred subsequent to the reporting date and has not been recognized in the financial statements. No other matters or circumstances have arisen since the end of financial year which has significantly effected or would significantly effect the operations of the Group, the results of those operations or the state of affairs of the Group in future financial years.

Note 31: Capital Management

Management controls the capital of the Group to ensure that adequate cash flows are generated to fund operations. The Finance and Audit Committee ensures that the overall risk management strategy is in line with this objective.

The Finance and Audit Committee operates under policies approved by the Board of Directors. Risk management policies are approved and reviewed by the Board on a regular basis.

The Group's capital consists of financial liabilities, supported by financial assets. Management effectively manages the Group's capital by assessing the Group's financial risks and responding to changes in these risks and in the market. There have been no changes to the strategy adopted by management to control the capital of the Group since the previous year.

Note 32: Consolidated Group Details

The registered office and principal place of business of the Group is:

The Moriah War Memorial College Association
The Henry Roth Administration Building
3 Queens Park Road
Bondi Junction NSW 2022

Responsible Entities' declaration

The Responsible Entities' of the Group declare that:

- 1 The consolidated financial statements and notes, as set out on pages 8 to 26, are in accordance with the Australian Charities and Not for Profit Commission Act 2012:
 - a. comply with Accounting Standards and the Australia Charities and Not for-Profit Commission Act 2012; and
 - b. give a true and fair view of the financial position as at 31 December 2025 and of the performance for the year ended on that date of the Group; and
- 2 In the Responsible Entities' opinion there are reasonable grounds to believe that the Group will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a joint resolution of the Boards of Directors of the Moriah War Memorial College Association and The Moriah War Memorial Jewish College Association, made pursuant to s60.15 of the Australian Charities and Not-for-profits Regulation 2022, and is signed for and on behalf of the Directors by:



R. BLAU
President



D. SHER
Treasurer

Dated: 29 April 2026

Independent Auditor's Report to the Members of Moriah War Memorial College Association and its controlled entities

Opinion

We have audited the financial report of Moriah War Memorial College Association (the "Entity") and its subsidiaries (the "Group") which comprises the consolidated statement of financial position as at 31 December 2025, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information, and the declaration by Responsible Entities' as set out on pages 7 to 27.

In our opinion, the accompanying financial report of the Group is in accordance with Division 60 of the *Australian Charities and Not-for-profits Commission Act 2012* (the "ACNC Act"), including:

- (i) giving a true and fair view of the Group's financial position as at 31 December 2025 and of its financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards – Simplified Disclosures and Division 60 of the *Australian Charities and Not-for-profits Commission Regulations 2022*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the ACNC Act and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the "Code") that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The Responsible Entities are responsible for the other information. The other information comprises the information included in the Group's Responsible Entities' report for the year ended 31 December 2025, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Responsible Entities for the Financial Report

Responsible Entities of the Entity are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosures and the ACNC Act and for such internal control as Responsible Entities determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Responsible Entities are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Responsible Entities either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Responsible Entities.
- Conclude on the appropriateness of Responsible Entities' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with Responsible Entities regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte Touche Tohmatsu

DELOITTE TOUCHE TOHMATSU

Gaile Timperley

Gaile Timperley
Partner
Chartered Accountants
Parramatta, 29 April 2026